

e Carter Center, in partnership with Emory University, s guided by a fundamental commitment to human ghts and the alleviation of human suffering; it seeks to prevent and resolve conflicts, enhance freedom and democracy, and improve health.

While the program agenda may change, The Carter Center is guided by five principles:

- The Center emphasizes action and results. Based on careful research and analysis, it is prepared to take timely action on important and pressing issues.
- The Center does not duplicate the effective efforts of others.
- The Center addresses difficult problems and recognizes the possibility of failure as an acceptable risk.
- The Center is nonpartisan and acts as a neutral in dispute resolution activities.
- The Center believes that people can improve their lives when provided with the necessary skills, knowledge, and access to resources.

The Carter Center collaborates with other organizations, public or private, in carrying out its mission.

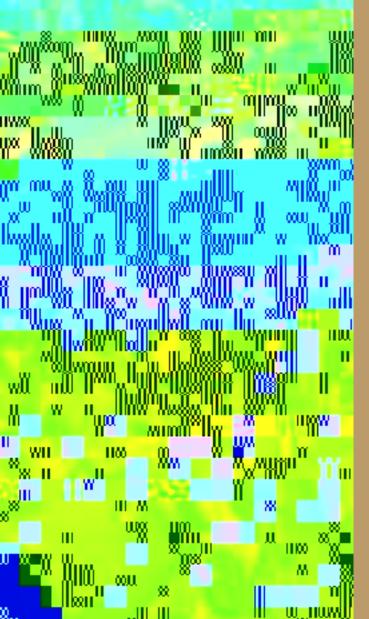


Cover photos by Antonio Fiorente, Emily Staub, and Deborah Hakes

Right: East Timorese women wait in line to vote.







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The Year in Review.....

he Carter Center's work to wage peace and fight disease has taken us to some of the most forgotten places around the world. Each time we are amazed by the resiliency of people in these communities. Whether facing devastating diseases or governmental corruption, people have shown that all they need is opportunity and know-how to

# Feare Great Gale

### **Overview**

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e Carter Center was founded n 1982 by former U.S. resident Jimmy Carter and his wife, Rosalynn, in partnership with Emory University, to advance peace and health worldwide. A nongovernmental organization, the Center has helped to improve life for people in more than 70 countries by resolving conflicts; advancing democracy, human rights, and economic opportunity; preventing diseases; improving mental health care: and teaching farmers to increase crop production.

# Accomplishments

e Center has observed 9 elections in 27 countries; elped farmers double or triple grain production in 15 African countries; worked to prevent and resolve civil and international conflicts worldwide; intervened to prevent unnecessary diseases in Latin America and Africa; and strived to diminish the stigma against mental illnesses.

### **Budget**

hillion 2006–2007 perating budget.

### **Donations**

e Center is a 501 (c) (3) haritable organization, inanced by private donations from individuals, foundations, corporations, and international development assistance agencies. Contributions by U.S. citizens and companies are tax-deductible as allowed by law.

## **Facilities**

e nondenominational Cecil B. Day Chapel and ther facilities are available for weddings, corporate retreats and meetings, and other special events. For information, (404) 420-5112.

### Location

h a 35-acre park, about 1.5 miles east of downtown Atlanta. The Jimmy Carter Library and Museum, which adjoins the Center, is owned and operated by the National Archives and Records Administration and is open to the public. (404) 865-7101.

# Staff

Hepployees, based imarily in Atlanta.

### North America

Canada Mexico United States

#### Caribbean and Central America

Belize Costa Rica Cuba Dominican Republic El Salvador Guatemala Haiti Jamaica Nicaragua Panama

### South America

Argentina Bolivia Brazil Chile Colombia Ecuador



n the Democratic Republic of the Congo, Carter Center observers witness a voter casting his ballot in

.

s he leaves one mountainous village, about to head to another, Jason Katz pauses to send a text message about his whereabouts to the Carter Center's field office. He could not help describing his current location in a little more detail for the office, as he just happened to be walking past the tallest mountain in the world, Mount Everest.

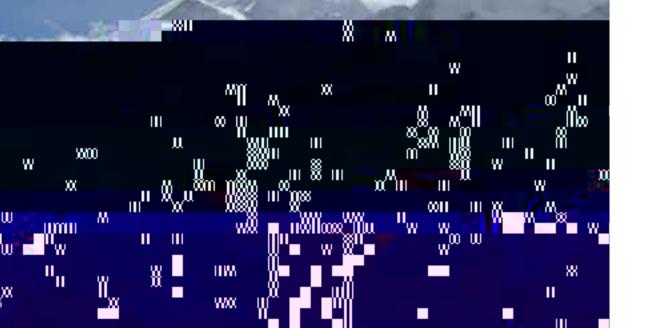
A long-term observer for The Carter Center in Nepal, Katz traveled far and wide across the country for several months to monitor electoral progress. Nepal was preparing for its first elections since parliament was restored and the king's powers curtailed in 2006.

"Due to Nepal's mountainous terrain and limited road infrastructure, most of our observation work is done on foot," said Katz. "Our aim has been to reach the country's most remote and sometimes sensitive areas in an effort to make the Carter Center's observation work as inclusive and widespread as physically possible."

For its comprehensive election observation missions, the Center deploys teams of observers to a country months in advance of an election. By evaluating the political climate and monitoring procedures leading up to election day, the Center is better able

to determine whether an election is free and fair.

The Center's 13 long-term observers in Nepal traveled to all 75 districts in the



H

assessed voter education efforts and the fairness of campaigning activities.

Katz recalls one memorable evening when he had a three-hour dinner conversation with members of the Maoist political party at a lodge, where he learned that they were not so different from each other.

"We were both impressed with the commitment each had toward the organizations we represented," Katz said. "But more importantly, as people, we had the ability to connect with one another and establish an environment of trust and openness regardless of our nationality, ethnic background, or political affiliation."

Observers face unique challenges in Nepal, a country with more than 50 ethnicities and 100 languages, five climatic zones ranging from tropical to arctic, and three geographic zones, including the Terai plains and Himalayan mountains. Observers may set off by car, continue on a tiny plane, and end with a one-hour to two-day trek to reach a particular region, enduring temperature shifts from 100 F to 50 F.

The diverse group of Carter Center observers came from Bosnia and Herzegovina, Canada, Croatia, France, Germany, Sweden, United Kingdom, and the United States and brought a wealth of experience in previous election observation, conflict resolution, and political monitoring.

One of the challenges facing this group was the ongoing delay of the elections. First slated for June 2007, they were pushed to November 2007, then spring 2008. Observers must adjust to changing duties and priorities and repeat much of their work across their districts once a new election timetable is set.

Despite challenges, however, most observers find their work rewarding.

"Working for The Carter Center, I am almost always



# **Dramatic Learning**

Acting Troupe Educates Liberians About Legal Rights

n rural Liberia, in a cinder-block schoolhouse packed with men, women, and children from nearby villages, a small group acts out a story. A woman returns home from market to find that her neighbor's daughter is uncharacteristically grumpy and rude. The woman learns that her husband has raped this young girl. She reacts by feeling shamed and asks the girl to keep the secret.

Audience volunteers come forward to act in place of both characters, handling the situation as they see fit. After several turns, the actors agree on a solution to the problem: Take the matter to the police and refuse to handle such a serious criminal matter with private negotiation.

The purpose of the drama is to inform community members about the law and their rights. The Carter Center works with five community-based organizations in southeastern Liberia that perform these dramas. After enduring 14 years of civil war, most Liberians, especially in remote areas, have little knowledge of the formal justice system, new laws, and ways to seek justice.

The dramas may seem simple, but in most villages in the country, there are no televisions, few if any books, and only sporadic radio coverage, so watching people act out a story is very entertaining for community members. The dramas spark insight and emotion as women often react with glee or tears of joy to learn they have rights under the law.



**Opposite:** A woman from the village of Galai, Liberia, celebrates following a draigia Munon leans out the open window of her family's pottery factory, taking a mid-afternoon break and reflecting on the upcoming national elections. She lives

**Below:** In this 2000 photo, Mexican President Ernesto Zedillo greets citizens at a political rally. Zedillo, like many Latin American presidents, struggled with a deep economic crisis during his term.

**Right:** Even after 20 years of voting in hopes of improving their lives, many people in Latin American countries are still poor.

**Opposite:** A Nicaraguan woman checks for her name on a list of registered voters. Nicaragua was one of eight countries where The Carter Center studied the political finance system for flaws.



The Carter Center partnered with Transparency International for the first phase of the Crinis project, a long-term initiative aimed at promoting accountability in political financing. The ultimate goal is to increase public trust in democracy and political parties.

# **Peace Programs**

he Carter Center believes that credible elections are essential for creating democratic legitimacy. In postconflict countries, credible elections also can help to consolidate fragile peace accords and promote sustainable peace by opening up important new channels for popular participation. The Center's work on elections also reinforces its broad-based agenda to strengthen human rights worldwide. In the past year, the Center has organized election observation missions in Sierra Leone, Nepal, East Timor, and Venezuela.

Working to build peace in Nepal since 2003, the Center transitioned its focus from conflict resolution to election observation last spring. Constituent assembly elections were postponed until spring 2008, but the program continues to assist the process.

A Carter Center delegation observed East Timor's parliamentary elections in June 2007, which were well-executed and bore testimony to the hard work of election officials.

The Center sent a technical mission to monitor the use of electronic voting in Venezuela's December 2006 presidential election and to test a methodology to observe the emerging technology.

In Sierra Leone, the Center's election observation assistance to the African Union in August strengthened constructive relations between the two organizations.

Meanwhile, conflict following the 2005 elections in Ethiopia prompted the Center to remain engaged and support an Ethiopian initiative to organize public dialogue on issues relevant to Ethiopian society and democratic development.

he Center continued amplifying the voices of human rights defenders worldwide through its annual Human Rights Defenders Forum. In September 2007, activists for peace and freedom from 20 countries came to The

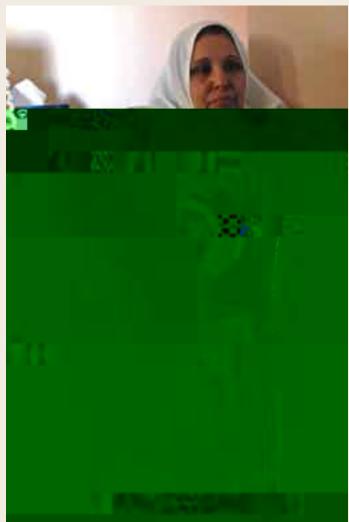
**Opposite:** Alejandro Toledo, former president of Peru, discusses the Carter Center's observation of the Nicaraguan elections with a news crew. Along with former U.S. President Jimmy Carter and former Panama President Ardito Barletta, Toledo co-led the Carter Center delegation in Nicaragua.

Carter Center to discuss the adversities they face and to challenge faith leaders to support their work.

In the Democratic Republic of the Congo, the Center used momentum from observing elections in 2006 to begin postelection work to strengthen human rights and democratic protections in the war-torn country. Implementation began in July for justice-sector activities, a nongovernmental organization capacity-building project, and an initiative to promote the publication and analysis of all mining contracts signed during the Congo war.

The Center opened a field office in the Palestinian territories to monitor the political situation, peace efforts, human rights issues, and electoral developments in the region. Periodic public reports will draw international attention to critical issues, and the Center will engage with local partners to promote democratic dialogue and institutions and to protect human rights.

The Carter Center continued to support the transformation of how human rights violations are addressed by



**Right:** A Palestinian woman discusses the death of her son, who was killed in a refugee camp. A new Carter Center field office in the Palestinian territories will monitor human rights conditions.



Deborah Hakes

the United Nations. In March 2007, the Center presented a statement to the new U.N. Human Rights Council on behalf of President Carter, encouraging the council's development and urged it to maintain the independence of investigators who analyze emerging human rights issues.

apitalizing on the Carter Center's successful election observation in 2005, the program re-established a presence in Liberia to help consolidate peace after a devastating civil war and to help build the legal foundations for the new democracy. The Center is supporting efforts to establish conditions for a durable peace by creating a functional and responsive rural justice system that addresses local needs and gender rights.

At the invitation of the Liberia Ministry of Justice, the Center worked with five Liberian grassroots organizations to provide civic education on the role of the Ministry of Justice and the law, began to create a sustainable network of community legal support services, and supported local and national dialogue about legal reform in rural areas.



In the Middle East, program staff continued to support President Carter's efforts for a just settlement to the Israeli-Palestinian conflict, and in Nepal, the Center continued to support the peace process that led to agreement on national constituent elections. Staff also conducted conflict assessments in Sudan and Ethiopia and continued to monitor unstable regions around the world to keep abreast of potential conflicts and possible Center conflict resolution engagement. thi purgram forkid dwith Trapsper revil ersentivenalen thrhrer Crrrirnrirsr prrrorjrercrtr, r wrhrircrhr frorurnrdr drererpr frirarwrsr irnr

this year to restore citizens' confidence in democracy. The program focused on troubled democracies in the

Western Hemisphere — workingfidence iCgediat ionfilicts,



prominent online platforms in China for political debate, information about democracy, and exchange of ideas on political reform innovation.

In collaboration with local governments and research institutions, the program has trained hundreds of local government officials and People's Congress deputies on rule of law and representation issues across China.

The program also has begun to promote social justice for the silent but increasingly angry poor who have not benefited from economic reforms. A small urban community empowerment project was launched in 2007 to help identify appropriate channels through which citizens can register complaints and seek justice.

The program continued its collaboration with the China University of Political Science and Law (CUPL), agreeing in May 2007 for joint activities on legislative recommendations for a social security law in China and human rights training. A Carter Center-CUPL joint research center on social development in China was established.

#### International Council on Conflict Resolution

Former Undersecretary-General and Former Special Representative of Secretary-General in Angola, United Nations

Former Prime Minister of Sweden and Special Envoy of the U.N. Secretary-General to the Balkans

Co-founder, West African Network for Peace Building

Professor of Coexistence and Director of the Master's Program in Intercommunal Coexistence, Brandeis University

Co-chairman of the Board of Directors, Center for the Study of Islam and Democracy

Chief Executive Officer, GDP Associates, Inc.

Special Adviser to the U.N. Secretary-General

Director, Global Negotiation Project, Harvard University

Professor of International Organization and Conflict Resolution, The School of Advanced International Studies, The Johns Hopkins University

#### Friends of the Inter-American Democratic Charter

Former Minister of Justice and Labor of Paraguay

Former President of Panama

Former President, Inter-American Commission on Human Rights

Former President of Chile

Former Representative of the United States Congress

Former Vice President of Colombia

Former President of Costa Rica

Former President of Brazil

Former President of the United States of America

Former Prime Minister of Canada

Former Foreign Minister of Peru

Former President of Ecuador

Former President of Uruguay

Former Minister of Foreign Affairs of Canada

Former Minister of External Affairs of Canada

Former Foreign Minister of Colombia

Former President, Inter-American Court for Human Rights, Venezuela

Former President of Colombia

Chair of the Board of Directors of the Inter-American Institute of Human Rights

Former Vice President of Nicaragua

Former President of Trinidad and Tobago

Former Prime Minister of Barbados

Former Human Rights Ombudsman of Peru

Former President of Mexico

#### **Advisers**

Former Minister for the Advancement of Women and Human Development of Peru

Principal Adviser, Special Office in Europe, Inter-American Development Bank

Director, Americas Program Center for Strategic and International Studies

**On Leave for Official Service** 

Former Foreign Minister of Argentina

Former Undersecretary of Foreign Relations for Human Rights and Democracy of Mexico

Chair, Canadian Foundation for the Americas

Former Director, National Office of Electoral Processes, Peru

Former Director of Latin American and Caribbean Affairs National Security Council

Former Executive Coordinator of the OAS Unit for Promotion of Democracy, Canada



ictions of disease often face great physical pain. Children cry when Guinea worms are extracted from their feet or legs. Women afflicted with trachoma annot bear to open their eyes because their in-turned eyelashes scratch their corneas with every blink. Intense itching from river blindness leads people to use rocks and sticks to scratch themselves, causing permanent scarring.

Just as painful to victims are the social consequences of disease — isolation, inability to work or attend school, loss of independence, and shame to name a few.

The Carter Center's health work is easing both the physical and social suffering caused by disease. By delivering medication, filters, bed nets, along with health education, and working with government ministries of health to keep programs sustainable, The Carter Center is bringing hope to some of the world's most forgotten people. And when one life is made healthier, it is made

# **Blanket of Protection**

Long-Lasting Nets Offer New Hope in Malaria Fight





Above: Dr. Estifanos Biru (left), the Carter Center's deputy country director for Ethiopia, discusses appropriate bed net use with Sahlu Wolde.

**Right:** Wolde signs for his allotment of bed nets using his inked finger.

**Opposite:** At a distribution site, program staff demonstrate how to hang bed nets correctly to protect against malaria. Hung over sleeping areas and tucked under the mattress, bed nets are made from insecticidal fabric that kills biting insects that land on it as they attempt to bite the sleeper below.



malaria. The Center helped distribute the nets to families in the Amhara; Southern Nations, Nationalities and Peoples; and Oromiya regions of Ethiopia.

The infected mosquitoes that transmit malaria bite only at night, which is why the protection provided by sleeping under an insecticidal net can be crucial in preventing the

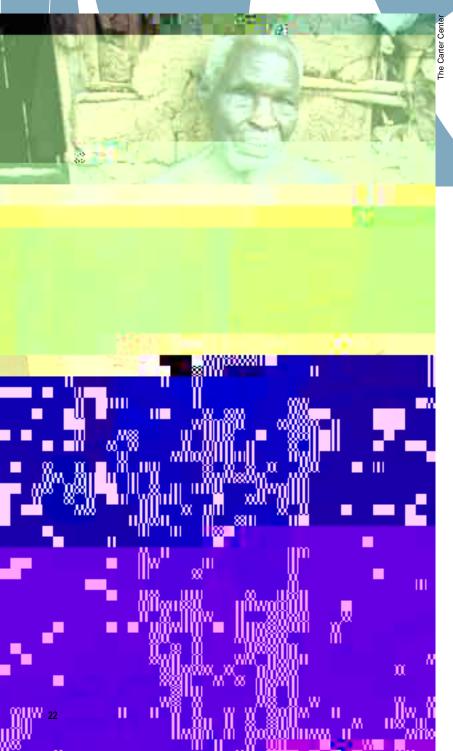


# Healing at Home

Brighter Future Awaits Former Outcast with River Blindness

oday, a visitor to the Mbale district of eastern Uganda might see Mustafa Mugwano happily plowing his fields in the lush farming village of Bunawazi. But two years ago, he would have been found living alone in the forests bordering the village. Mugwano survived there for more than 10 years after having been turned away by his community.

In the early 1990s, Mugwano's eyesight began to weaken, and his skin developed lumps and severely itchy rashes. The unbearable itching forced Mugwano to scratch his



legs with rocks and coarse sticks, cutting them open and permanently disfiguring his skin. His symptoms became increasingly worse until he could no longer concentrate on his work. Neither he nor his family knew what was ailing him, but many in the village suggested that he was bewitched. Eventually people feared Mugwano, and he was abandoned by his three wives and exiled from Bunawazi.

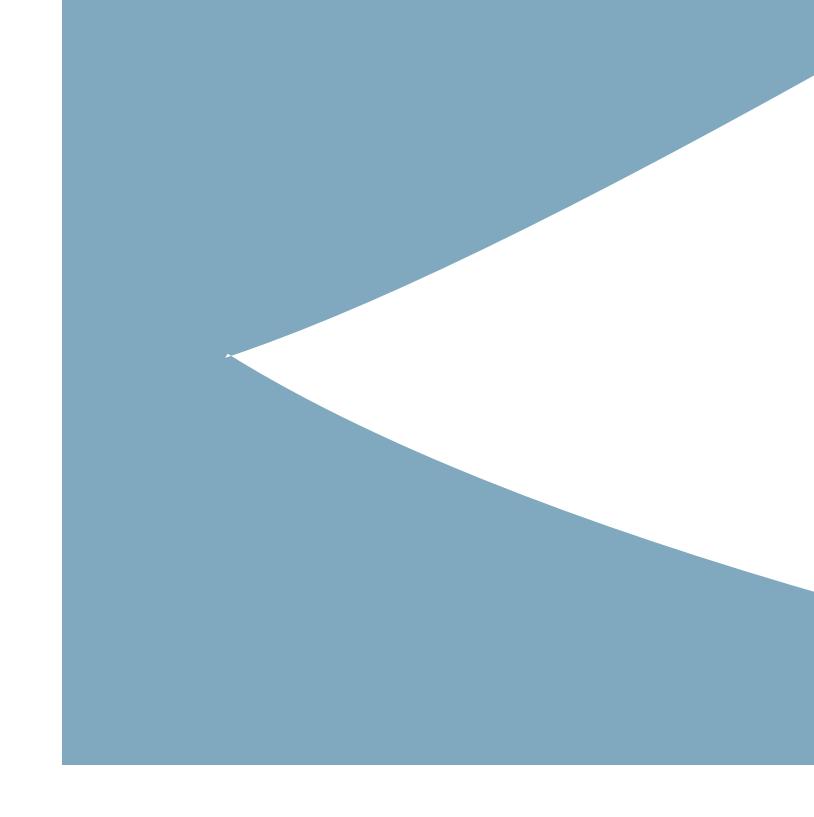
"I hated myself. I knew I was going to die and be eaten by dogs since no one wanted to be near me," he remembered.

Mugwano was suffering from river blindness (onchocerciasis). Spread by the bites of tiny black flies, parasitic worms enter the body, mature, and reproduce. The offspring, known as microfilariae, swarm under the skin and cause intense itching. If the microfilariae migrate to the eyes, vision can weaken, leading to blindness. An estimated 2 million Ugandans are at risk for contracting the debilitating disease. The Carter Center assists the Ugandan Ministry of Health's River Blindness Program to control the disease by educating people on its cause and symptoms and treating

Left: Unbearable itching caused Mustafa Mugwano to permanently disfigure his legs when he scratched them with rocks and sticks. A victim of river blindness, Mugwano found himself ostracized by community members.

**Opposite**, **Above**: A Ugandan health worker measures a man to determine his dose of Mectizan, the medication that reverses infection and prevents river blindness.

**Opposite, Below:** The flies that transmit river blindness breed in fast-moving streams such as this one.



orty-five minutes by car southeast of Ethiopia's capital, down a dirt road shared by vehicles, donkey carts, and schoolchildren, a modest building enclosed by high stone walls stands outside the town of Debre Zeit. Inside, patients sit on benches waiting for medical attention. Bishoftu Health Center is the primary medical facility serving the 65,000 residents of this sprawling agricultural community.

Clad in a white medical jacket, Rahel Terefe Bogef darts between dim examination rooms and the bright outdoor corridors of the health center, splitting her time between patients and a visiting group of African ministers who have come to observe the facilities for the day. They have traveled from across the continent to learn firsthand how the Ethiopia Public Health Training Initiative, assisted by The Carter Center, is helping to



People here suffer daily from maladies such as diarrhea, malnutrition, malaria, and HIV/AIDS, yet nearly half of Ethiopians do not receive any health services. Bogef said officers like her are helping to change the face of health care delivery in rural Ethiopia: "Patients can now see health officers regularly, and many complicated cases can be managed in our health centers instead of having to transport patients to hospitals."

For more than a decade, the Ethiopia Public Health Training Initiative, a partnership between The Carter Center, Ethiopiaru4(in)-25(our)-25(health)-25(centers)-25(i/RelativeCo)-25(malto)-dv48awr-25(patun.[bSb 216.98s)-25(centers)-25(c



# Health Programs

n 2007, Guinea worm disease neared the brink of extinction thanks to The Carter Center, its partners, and the national Guinea worm eradication programs. An ancient parasitic disease transmitted only by drinking contaminated water, Guinea worm can be controlled by filtering all drinking water and educating victims to prevent further transmission.

Ethiopia, Cote D'Ivoire, Burkina Faso, and Togo successfully stopped transmission of Guinea worm disease, reporting zero cases for at least 12 consecutive months. Of the original 20 endemic countries in 1986, only five remain endemic — Ghana, Mali, Niger, Nigeria, and Sudan. Approximately 10,000 cases were reported in 2007, compared to 25,217 cases in 2006.

Sudan and Ghana continue to shoulder most of the world's remaining cases. Three years after signing a peace agreement to end two decades of civil war, Southern Sudan, assisted by The Carter Center, has made remarkable progress building infrastructure and implementing interventions in newly accessible areas, leading to more than a 65 percent reduction in Guinea worm cases during 2007. Eradication efforts in Ghana improved significantly in 2007. Overall there was a 56 percent reduction in cases outside of one district, which reported a large outbreak of Guinea worm disease in early 2007.





Today, The Carter Center and its coalition partners, in collaboration with thousands of dedicated community health workers, continue to intensify efforts to fight the last fraction of 1 percent of this debilitating disease.

n November 2006, the River Blindness Program's elimination campaign in the Americas announced the groundbreaking news that Santa Rosa, Guatemala, had become the first of 13 river blindness-affected areas in Latin America to be considered free of river blindness. Two more areas — Escuintla in Guatemala and Lopez de Micay in Colombia — followed suit in 2007, leaving only 10 areas endemic with the disease.

River blindness (*onchocerciasis*) is a parasitic disease transmitted by the bites of small black flies that breed near rapidly flowing streams and rivers. It causes severe itching, skin rashes, and eye damage, sometimes leaving sufferers completely blind. Thankfully, this disease can be prevented by the drug Mectizan,<sup>®</sup> donated by Merck & Co., Inc.

Due to the high prevalence of river blindness in Africa, among other obstacles, many global experts believe river blindness can only be controlled, not eliminated, on the continent. In early 2007, however, high-ranking Ugandan government officials announced the country's strategy for eliminating the health threat. In the six areas currently targeted by Uganda for elimination, the program has intensified Mectizan treatments by moving from providing annual doses to semiannual doses, an approach that has proven effective in Latin America.

In 2007, the program, which is supported by Lions Clubs International Foundation, celebrated the distribution of 100 million Mectizan treatments to 11 countries since 1996. bacterial eye infection that leads to blindness, trachoma plagues many countries in Africa, disproportionately affecting women and children. To prevent suffering and irreversible blindness, The Carter Center and its partners, including Lions Clubs International Foundation, promote the World Health Organization's SAFE strategy: surgery, antibiotics, facial cleanliness, and environmental improvement.

Environmental improvement, such as latrine building, not only helps keep communities free from trachoma infection but reduces the prevalence of diarrheal disease and intestinal worms, leaving people healthier. In 2007, the program supported the construction of approximately 69,000 latrines in the six countries The Carter Center assists. More than 14,000 new volunteers were trained to conduct health education in their communities.

To better use resources and increase sustainability, integrating trachoma interventions with other health services was a program focus in 2006–2007. In Amhara region, Ethiopia, the program integrated bed net distribution to prevent malaria with ongoing trachoma control and is working to show trachoma elimination is possible. In Southern Sudan, the program has integrated trachoma prevention with the Guinea worm eradication program.

Also in 2007, a comprehensive library of trachoma health education materials in many languages was made available on www.cartercenter.org.

he Carter Center-assisted Lymphatic Filariasis Elimination Program in Nigeria continued to provide hope for millions of people affected by the disfiguring disease. Transmitted by the bites of mosquitoes, the disease can cause elephantiasis—a swelling of limbs or genitalia—that can lead to severe social stigma.

With support from the Bill & Melinda Gates Foundation, The Carter Center began studying the feasibility of eliminating lymphatic filariasis with bed nets in southeastern Nigeria, a geographic area where co-infection with the parasite *Loa loa* limits drug treatment options for lymphatic filariasis. The aim of the new project will be to test whether transmission of lymphatic filariasis can be stopped without the use of drug treatment. The program also continued to prevent and manage lymphatic filariasis in Nasarawa and Plateau states through health education and annual single-dose combinations of oral medicines — albendazole donated by GlaxoSmithKline and Mectizan<sup>®</sup> donated by Merck & Co., Inc. The program distributed approximately 1.7 million treatments in the two states in 2007. The

# Interns Further Center's Mission

he Carter Center relies on its interns to help accomplish its goal of advancing peace and health worldwide. Each year, nearly 100 interns and graduate assistants come to the Center to contribute to the work of peace programs, health programs, and internal operations. The 2007 class of interns, most of whom spoke multiple languages, represented 20 countries from six continents.

Approximately 15 percent of the interns had the opportunity to travel to countries such as East Timor, Sudan, and China to witness the Center's work firsthand. Those remaining in Atlanta effected change around the world through research, country updates, and programmatic support as well as the chance to work alongside former U.S. President Jimmy Carter and his wife, former First Lady Rosalynn Carter.

"The internship program at The Carter Center is one of the most important aspects of the work we do because it engages young people in projects at the country level," explains Carter Center President and CEO Dr. John Hardman.

When each internship session is complete, interns and graduate assistants leave the Center better prepared for the world of work.

Fall 2007 intern Josie Caves said, "We have received an educational and professional experience that is not only impressive, but—and here please forgive me for waxing a bit sentimental—it is akin to inspirational."

#### **Peace Programs**

Vice President, Peace Programs Fellow, Russian Law and U.S.-Russian Relations Fellow, Commission on Radio and Television Policy Director, Democracy Program Director, Research; Faculty Assistant to President Carter Director, Educational Programs

Director, Americas Program

Director, Human Rights Program

#### **Health Programs**

, , , , , , , Vice President, Health Programs

. , . . President, Sasakawa Africa Association

Director, Mental Health Program

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onors and partners from around the globe join with The Carter Center in a commitment to our peace and health projects. Individuals, foundations, corporations, multilateral organizations, and governments support our programs. These partnerships allow the Center's work to have greater impact through a shared pursuit to wage peace, fight disease, and build hope throughout the world.

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le Carter Center a preciates the support of i many donors. Although are able to list only uose gifts that totaled \$1,000 or more from Sept. 1, 2006, through Aug. 31, 2007, we are grateful for each gift, in whatever amount, which helps to support the vital work of The Carter Center. Every effort has been made for accuracy. Should theZug4e are de BT/T**Wiænd**arte

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August 31, 2007 and 2006

# Independent Auditors' Report

The Board of Trustees The Carter Center, Inc.:

e have audited the accompanying statements of financial position of The Carter Center, Inc. (CCI) as of August 31, 2007 and 2006, and the related statements of activities, functional expenses, and cash flows for the years then ended. These financial statements are the responsibility of CCI's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of CCI's internal control over financial reporting. Accordingly, we express no such opinion. An audit also 363.6118 Tm[An )a3e@cordri we proceres4t c55x evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide procerereasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Carter Center, Inc. as of Augut 2007 and 2006, and the changes in its net assets and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

KPMG UP

February 15, 2008

# Statements of Financial Position

August 31, 2007 and 2006

	2007	2007
Cash and cash equivalents	\$ 9,661,471	3,169,598
Short-term investments	10,205,285	20,268,700
Accounts receivable:		
Due from Federal government	1,506,727	1,706,777
Other	253,257	318,104
Total accounts receivable	1,759,984	2,024,881
Contributions receivable, net (note 3)	44,004,152	44,229,830
Inventory (note 4)	20,330,166	19,008,828
Investments (note 5)	376,329,441	317,989,786
Property, plant, and equipment, net (note 6)	8,996,870	9,566,928
Artwork	2,113,215	2,087,065
Total assets	\$473,400,584	418,345,616
Liabilities:		
Accounts payable and accrued expenses	\$3,146,496	2,401,852
Grant payable (note 13)	2,000,000	—
Deferred revenue	1,434,424	1,155,084
Annuity obligations (note 7)	2,869,314	2,394,923
Total liabilities	9,450,234	5,951,859
Net assets (note 11):		
Unrestricted	273,603,990	223,201,805
Temporarily restricted	71,044,516	68,397,617
Permanently restricted	119,301,844	120,794,335
Total net assets	463,950,350	412,393,757
Commitments and contingencies (note 13)		
Total liabilities and net assets	\$473,400,584	418,345,616
See accompanying notes to financial statements.		

Contributions and grants:				
Operating	\$ 29,883,633	3,040,392		32,924,025
Programs:				
Health	5,504,509	18,521,788		24,026,297
Peace	2,295,604	2,067,457		4,363,061
Cross-program	—	40,171		40,171
In-kind gifts (note 10):				
Health	—	57,079,670		57,079,670
Peace	—	62,191		62,191
Operating	870,294	—		870,294
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	2007	2007
Change in net assets	\$ 51,556,593	40,990,035
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	889,930	909,710

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Salaries	\$ 6,841,927	2,705,073	199,563
Consulting	1,921,670	1,188,210	281,381
Communications	1,720,160	290,958	6,631
Services	464,135	107,624	12,415
Office and equipment	3,496,917	392,928	99,859
Vehicles	5,320,708	119,906	31

		2007	2001
1,992,923	3,037,310	14,776,796	13,291,065
394,558	390,722	4,176,541	2,884,709
2,896,397	285,316	5,199,462	4,095,989
1,912,522	309,319	2,806,015	2,611,221
100,678	129,042	4,219,424	1,737,090
403	952	5,442,000	2,255,694
1,207,847	65,784	9,030,481	6,914,559
_	_	106,361,168	80,283,935
264,509	760,160	1,577,720	1,518,329
_	_	4,100,554	1,329,178
8,769,837	4,978,605	157,690,161	116,921,769
412,798	976,160	2,086,508	2,037,142
9,182,635	5,954,765	159,776,669	118,958,911

		200
1,784,502	2,880,482	13,291,065
408,913	260,896	2,884,709
2,658,009	234,844	4,095,989
1,913,687	167,239	2,611,221
73,100	170,878	1,737,090
856	2,025	2,255,694
940,109	675,682	6,914,559
	—	80,283,935
243,634	795,706	1,518,329
_	_	1,329,178
8,022,810	5,187,752	116,921,769
395,189	934,520	2,037,142
8,417,999	6,122,272	118,958,911

#### I.

Carter Presidential Library, Inc. (CPL) was organized on October 26, 1981 under the laws of the State of Georgia as a not-for-profit corporation to be operated exclusively for charitable and educational purposes. During 1986, CPL changed its name to Carter Presidential Center, Inc. (CPC). Effective January 1988, CPC changed its name to The Carter Center, Inc. (CCI).

CCI operates programmatically under two main action areas: Peace and Health. In addition, CCI has received broad-based support which is beneficial to all programs and is categorized as Cross-program.

Initiatives in Peace include preventing and resolving conflict, protecting basic human rights, promoting sustainable development, and monitoring elections in emerging democracies. The Health area strives to improve health in the United States and around the world. Initiatives include disease eradication and control and mental health reform. CCI

## c. Cash and Cash Equivalents

CCI's cash equivalents represent liquid investments with an original maturity of three months or less.

### d. Contributions

Contributions received, including unconditional promises to give, are recognized as revenue when assets or a donor's commitment is received.

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable



# 3.

Contributions receivable consists of the following at August 31, 2007 and 2006:

	2007	2001
Temporarily restricted:		
Health	\$32,569,489	32,943,619
Peace	626,981	510,296
Cross-program	2,476,120	377,984
Undesignated	2,779,302	3,512,465
Permanently restricted:		
Endowment	5,552,260	6,885,466
	\$44,004,152	44,229,830

The anticipated receipts of these receivables are as follows at August 31, 2007 and 2006:

	2007	2007
Less than one year	\$20,921,439	16,465,540
One to five years	19,857,590	25,116,037
More than five years	8,087,457	8,010,000
Less unamortized discount	(4,862,334)	(5,361,747)
	\$44,004,152	44,229,830

Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risks involved. Amortization of discounts is recorded as additional contribution revenue in accordance with donor-imposed restrictions on the contributions. Estimated future cash flows to be received after one year were discounted at rates ranging from 2.2% to 6%, based on the U.S. treasury bill rate in effect in the fiscal year in which the pledge was made. In the opinion of CCI's management, all contributions receivable recorded at August 31, 2007 and 2006 are deemed fully collectible.

## 4.

Inventory at August 31, 2007 and 2006 is comprised of:

	2007	2007
Medication:	<b>_</b>	
Mectizan	\$ 9,900,897	11,050,576
Zithromax	9,888,952	7,529,887
Medical supplies	540,317	428,365
	\$20,330,166	19,008,828

# 5.

Short-term investments totaling \$10,205,285 and \$20,268,700 as of August 31, 2007 and 2006, respectively, relate to a claim on cash invested in a pooled cash management account at Emory University. As of August 31, 2007 and 2006, respectively, the cash management accounts were invested in a composite of bonds (48% and 68%), hedge funds (21% and 10%), and U.S. 90-day treasury bills (31% and 22%).

CCI invests its endowment assets in a pooled investment fund managed by Emory University. As of August 31, 2007 and 2006, respectively, the pooled investment fund was invested in a composite of cash equivalents (3% and 2%), bonds (11% and 13%), equity holdings (41% and 42%), marketable alternatives (19% and 19%), private market investments (5% and 12%), marketable real estate (6% and 6%), and natural resources (15% and 6%).

(continues)



CCI's investments also include assets invested for its charitable gift annuities. These investments are presented in the accompanying statements of financial position at their fair values.

	20	007	20	DO <b>T</b>
Pooled investment fund	\$371,228,265	285,515,394	313,976,415	260,711,388
Cash and cash equivalents	171,537	171,537	169,005	169,005
Fixed income securities	1,995,831	2,010,221	1,436,139	∕ <b>7</b> u0,689

On September 1, 2006, CCI entered into an agreement for a \$1,000,000 revolving line of credit with a financial institution. Such agreement was renewed on August 31, 2007 for an additional 12-month period, expiring on August 31, 2008. Borrowings under the line of credit bear interest at LIBOR plus 0.175%. The agreement is secured by all deposits and investments maintained with the lender, and is guaranteed by Emory University.

CCI leases space to various entities under noncancelable leases with various terms. CCI leases to CCEU approximately 20% of CCI's space under a lease for a term of 99 years with a rental payment of \$1 per year. A business agreement with CCI's caterer has no annual rent; rather, CCI receives 5% to 10% of the tenant's gross revenue, as defined in such agreement. Rental income from these leases is included in facilities use income in the accompanying statements of activities.

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The components of donated goods and services for the years ended August 31, 2007 and 2006 are as follows:

2007	200
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\$84,877,743	56,916,000
459,150	163,670
—	55,952
	6,239
41,447	—
257,428	870,294
\$85,635,768	58,012,155
	\$84,877,743 459,150  41,447 257,428

Donations of medication were received primarily from two pharmaceutical companies during the years ended August 31, 2007 and 2006.

## II.

### **Unrestricted**

As of August 31, 2007 and 2006, unrestricted net assets are as follows:

	2007	2007
Unrealized gain on endowment investments	\$ 85,713,202	53,265,027
Designated by the board of trustees for maintenance of property and equipment	500,000	500,000
Designated by management for:		
Endowment investments	172,030,110	148,568,793
Program funds	5,909,138	8,544,411
Undesignated	9,451,540	12,323,574
	\$273,603,990	223,201,805

(continues)



Unrealized gains on endowment investments are classified as increases in unrestricted net assets. Unrestricted net assets also include funds designated by management as additions for endowment investments and program funding. These amounts are classified as unrestricted net assets due to the lack of explicit donor stipulations that temporarily or permanently restrict their use.

## **Temporarily Restricted**

As of August 31, 2007 and 2006, temporarily restricted net assets are available for the following purposes:

Health

2007 2007 \$j/TT0 1 TfT0 1 TfT0 f6Sd()Tj()Tj6.88

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# The Carter Center Board of Trustees

The Carter Center is governed by its board of trustees, which oversees the Center's assets and property and promotes its objectives and goals.

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